

**TUCSON AIRPORT AUTHORITY | Board of Directors Regular Meeting
Wednesday, May 6 2026 | 3:00 P.M. | TAA Board Room and Microsoft Teams**

THIS REGULAR MEETING OF THE TUCSON AIRPORT AUTHORITY (TAA) BOARD OF DIRECTORS WAS HELD IN A HYBRID MANNER. BOARD MEMBERS ATTENDED THE MEETING IN PERSON OR VIRTUALLY VIA MICROSOFT TEAMS. MEMBERS OF THE PUBLIC WERE INVITED TO ATTEND IN PERSON.

1. CALL TO ORDER | ROLL CALL

Vice Chair Phil Swaim called the meeting to order at 3:03 P.M.

Directors Present: Vice Chair Phil Swaim, *Treasurer Rhonda Piña, Director Tim Overton, Director Todd Jackson, Director Ellen Wheeler, Director Judy Rich, and Director Carol Stewart.

Directors Absent: Chair Michael Hammond, Secretary Vance Falbaum, Director Calline Sanchez, and Director Fran Katz

Staff Present: President/CEO Danette Bewley, Executive Vice President/Chief Operating Officer Bruce Goetz, Executive Vice President/General Counsel Chris Schmaltz, Interim Chief Financial Officer Mary Fowler, Vice President of Operations John Ivanoff, Chief Communication Officer Austin Wright, Director of Properties and Concessions Emin Aydin, Deputy General Counsel Kim Outlaw Ryan, Associate General Counsel LeCarie Whitfield, IT Customer Support Technician Hector Lopez, and TAA Clerk Carolina Cordova.

*** Joined the meeting at 3:39 P.M. following Board vote and approval of the Discussion and Action Items.**

2. CONSENT AGENDA

Vice Chair Phil Swaim called for a motion on Board approval of the March 4, 2026, Board of Directors Meeting Minutes, which was the only item on the Consent Agenda. There being no discussion, a motion was made:

Motion by Director Carol Stewart, seconded by Director Judy Rich, to approve the Consent Agenda. The Motion carried by the following vote:

Ayes (6) Swaim, Jackson, Overton, Wheeler, Stewart, Rich
Nays (0)

3. BOARD CHAIR REPORT

a. TAA Advocacy

- Vice Chair Phil Swaim reminded the Board of Directors to be diligent in their RSVPs to the Board meetings and expressed difficulty in obtaining a quorum at this meeting.
- Vice Chair Phil Swaim spoke on Fly Tucson First, and to be advocates for the airport in a challenging time of high gas/fuel prices.
- The TAA Triennial Drill on February 25, 2026, was mentioned and a video was presented to the Board.

4. PRESIDENT/CEO REPORT

a. President/CEO Danette Bewley provided an industry and TAA Airport System update:

- President/CEO Danette Bewley mentioned the unfortunate passing of past Board Chair Chris Sheafe and his wife Jacque Sheafe, who died in a plane crash at the Marana Regional Airport. She informed the Board that the Sheafe's memorial service will be held on May 9, 2026.
- President/CEO Danette Bewley introduced the new Vice President of Operations, John Ivanoff, who has replaced Chris Deitz. Mr. Ivanoff previously retired as the TAA's Chief of Police and former Vice President of Operations in 2020. Even after retirement in 2020, Mr. Ivanoff continued to support TAA, working as a public safety and emergency management consultant. President/CEO Danette Bewley welcomed him back to the TAA.
- President/CEO Danette Bewley, EVP/GC Chris Schmaltz, and CCO Austin Wright recently traveled to Phoenix for meetings with legislators from the State of Arizona, with the goal intended to discuss matters of importance for the TAA airport system. They discussed some of the bills currently being proposed and lobbied against bills that had a negative impact on airports. They were able to affect change on a bill to protect small hub airports, like TUS, from commercial delivery drones coming within 2.5 miles radius of the airport. They influenced another bill related to public airports use of AFFF containing PFAS.
- On an industry update, the surging fuel prices were discussed. Airlines are seeing a rapid rise in the cost of fuel due to the ongoing situation in the Middle East. As a result, airlines are pulling out of markets and flights are being reduced or eliminated in some markets. Airlines need to make up the cost of fuel somewhere, and ticket prices may rise.
- President/CEO Danette Bewley was happy to report that the Federal shutdown has ended. Congress was able to use the Reconciliation process to adopt a bill that funds the DHS through the end of the fiscal year. Though TUS remained positive and maintained stability during this time, other airports were negatively impacted, and nationwide thousands of TSA/Federal employees left their positions.
- Further, President/CEO Danette Bewley reported that she met with the Regional Administrator for the FAA and shared TAA's desire for federal funding of \$100 million dollars for the ASE Program. She is hopeful that TAA will receive \$50

million in fiscal year 2027 and \$50 million in fiscal year 2028. While the FAA would not commit to any specifics, they were willing to discuss the phased funding approach, and TAA projects the ASE project will be completed within the next 3 years.

- Lastly, President/CEO Danette Bewley discussed a national issue – the collision incident between Air Canada Flight 8646 and an Aircraft Rescue and Fire Fighting (ARFF) vehicle—which may have a local impact. In the investigation of the Air Canada incident, one of the NTSB’s initial findings was a communication issue between Air Traffic Control and the ARFF vehicle; had the ARFF vehicle had a transponder on it, Air Traffic Control might have had more awareness of its location. After this incident occurred, the FAA approached the TAA with an offer to provide a grant to add vehicle transponders to our ARFF equipment. TAA staff is working on the details for a grant and will proceed with this opportunity as part of the FY27 budget.

5. DISCUSSION AND ACTION ITEMS

Vice Chair Phil Swaim called each action item for approval and opened the floor for Board discussion on each item separately.

Motion by Director Tim Overton, seconded by Director Todd Jackson, to approve Resolution No. 2026-08, approving the winning bidder of the Parking Management RFP, and delegating authority to the CEO or her designee(s) to execute a Parking Management Agreement. The Motion carried by the following vote:

Ayes (6) Swaim, Jackson, Overton, Wheeler, Stewart, Rich

Nays (0)

Motion by Director Todd Jackson, seconded by Director Tim Overton, to approve Resolution No. 2026-09, approving a budget amendment for the transfer of funds in support of the signage project. The Motion carried by the following vote:

Ayes (6) Swaim, Jackson, Overton, Wheeler, Stewart, Rich

Nays (0)

6. DIVISION UPDATES

a. CCO Austin Wright provided the following Air Service Development (ASD) update:

- Roxanne Harding was introduced as the new Director of Corporate Communications. High fuel prices were discussed as a concern by airlines; once again, airlines are cutting flights and this may cause long term growth issues with new flights. On a positive note, the importance of TUS’s relationship with the University of Arizona and with the U of A’s Athletics Department was spotlighted as the U of A team excelled in the Elite Eight and Final Four. Our numbers around

the NCAA basketball tournament were up 4% above projections, even though the team lost. Despite prices going up, airlines are projecting strong summer demand and do not expect the rising cost of travel to keep consumers away from flying. "Fly TUS for Business" offers great promotions to encourage businesses to fly TUS for business travel.

- CCO Austin Wright noted that the majority of Southern Arizona region does continue to go to Phoenix, which has 148 nonstop destinations, more than 13 times the non-stop daily flights from TUS. He compared TUS with our closest competition (Albuquerque (ABQ) and El Paso (ELP)) and noted that while about 50% of their travelers are flying nonstop to final destinations, 62% of TUS passengers are connecting to other flights. CCO Austin Wright encouraged Board Members to champion Fly TUS First and spoke of breaking the myth that connecting flights is inconvenient.
- TAA's summer parking promotions and spring parking promotions were successful. As a direct result of the spring parking promotions, American Airlines is adding 3 additional mainline flights into the fall. Frontier, which only made up 3% of our overall passenger totals, has transitioned to a seasonal presence at TUS, attributing this decision to a lack of demand. Frontier did not offer popular flight times, or optimal destination cities. Some routes performed well, and CCO Austin Wright remains optimistic that Frontier will return in the fall.
- Further, CCO Austin Wright reported that the TSA and Federal Government shutdown had a small impact of about 1% below forecasted passenger numbers for the year; however, he remains hopeful that operations will return to normal. Additionally, Air Service Development (ASD) continues to engage with Canadian and Mexican air carriers yet expects that high fuel costs will delay these negotiations, as well. Fuel costs must stabilize before any major air carrier moves will be made.
- Vice Chair Phil Swaim commented on the Checked Baggage System and his hopes that TUS will update this system, as he believes there is a common fear by consumers on how their baggage is processed for connecting flights. CCO Austin Wright discussed these concerns not being an issue at TUS because the employees care about passengers and their bags, adding that TUS had been known to have one of the lowest missed baggage rates in the industry. CCO Austin Wright concluded his update by speaking highly of the relationship that the marketing team is building with the University of Arizona.

b. Interim CFO Mary Fowler provided the following Finance and Business Commercial Development (BCD) update:

- A presentation of TAA FY26 Financial results through March was provided. Interim CFO Mary Fowler reported to the Board of Directors that TAA is outperforming on revenue and under spending on expenses. The actual landed weight versus the budget shows that we are down year-over-year and anticipate

ending the year below budget in terms of operating statistics. Passenger numbers are below budget; however, passengers are spending more at concessions.

- With the busy season behind us, Interim CFO Mary Fowler stated that it looks like we are outpacing the budget, but she expects that to flatten out. In reviewing the operating expenses, she noted that the personnel expense reported reflects 12 pay periods not 13 pay periods. A comparison year-over-year showed revenue and expenses have increased proportionately. She stated that increased parking rates (effective October 1, 2025) have added to the increase in revenue. She added that while landed weight is down, the landing fee is higher, so landing fee revenue is flat year over year. Several leases are being reviewed and updated to fair market value, and she expects rental revenue to increase.
- Director Tim Overton noticed that the rental car revenue is over 20% more than budget. Interim CFO Mary Fowler reported that this is timing with the busy season, however, there has not been a decrease due to seasonality.

c. EVP/COO Bruce Goetz provided the following ASE update:

- An aerial drone video showing the progression of work on the ASE Program was presented to the Board of Directors. EVP/COO Bruce Goetz reported that the new runway and intersections are in place, and that concrete pouring has begun. The very first lane of concrete was poured and is 30 feet wide. Members of the Executive Team toured the jobsite and observed a concrete pour. EVP/COO Bruce Goetz is hopeful that by the next Board meeting, an additional grant will allow TAA to pave the shoulders of the new runway.

7. EXECUTIVE SESSION

Vice Chair Phil Swaim called for a motion to be made to enter Executive Session:

Motion by Director Judy Rich, seconded by Director Tim Overton, to enter into Executive Session at 3:49 P.M. The Motion carried by the following vote:

Ayes (7) Swaim, Piña, Jackson, Overton, Wheeler, Stewart, Rich
Nays (0)

8. RETURN TO REGULAR SESSION

The Board of Directors returned to regular session at 4:20 P.M.

9. ACTION ITEM

Vice Chair Phil Swaim called for a motion on the discussion held in Executive Session.

Motion by Director Judy Rich, seconded by Director Carol Stewart, to approve the President/CEO and Executive Vice President/General Counsel to proceed as discussed in Executive Session related to the land transaction with the Arizona Air National Guard. The Motion carried by the following vote:

Ayes (7) Swaim, Piña, Jackson, Overton, Wheeler, Stewart, Rich
Nays (0)

10. NEXT MEETING

Wednesday, August 5, 2026, at 3:00 P.M. | TAA Board Room

11. ADJOURN

Vice Chair Phil Swaim adjourned the meeting at 4:21 P.M.

APPROVED BY:



Vance Falbaum, Secretary

Date: 8/5/26

Prepared by:



Carolina Cordova, TAA Clerk

Date: 8/5/2026